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2 October 1978

MEMORANDUM FOR: Admiral Daniel J. Murphy/OSD  
[redacted] DIA  
[redacted] NSA  
Robert Baraz/State  
[redacted] CIA  
Theodore G. Shackley/CTS

SUBJECT : National Organization for I&W

1. We have arranged for a first meeting on this subject in my office (7E62) at 1030 on Thursday, 5 October. At that meeting, I would like to consider how best to develop organization and functions from the outline provided by the DCI. The following is a tentative agenda:

- What should be the membership of the "NFIB-level committee" chaired by the DDCI? (In his view, members should be NFIB principals.)
- What should its functions be? (In his view, it should meet briefly, perhaps once a month, essentially to ratify work done in the "working group.")
- What should be the membership of the working group?
- Its functions, e.g.:
  - To what extent involved in substance as opposed to management and process?
  - Where does the I&W account stop? Engagement of US forces? Major crises? Military only? Minor crises? No limit?
  - Role in crisis management?

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- Role in collection management?
- Role in system evaluation for I&W contribution?
- What should be the substantive and management responsibilities of the NIO/Warning?
- What should be done with the Strategic Warning Staff?
- What should be the Community underpinnings for the Working Group? Does it need a staff? If so, where does it get it?
- Any other concerns you may want to raise.

2. The above is more than enough for one meeting. I suspect, however, that as we discuss these questions a working agenda for the system will begin to emerge. It would be useful if you could bring along any ideas you may have on what should be our future concerns.

3. I would hope in this formative period to meet once a week. Subject to revision Thursday, could you reserve time on each Friday at 1400, 13 October through 3 November.



Richard Lehman  
National Intelligence Officer  
for Warning

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